Update: June 2022

**Falkirk Community Hospital Masterplan Project**

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| **What is happening?**  A master plan is being developed to set out a vision for the Falkirk Community Hospital Site and how it can be improved to meet people’s needs well into the future. A series of engagement workshops have informed the recently published initial Strategic Assessment, which provides an overview of what services could be developed or incorporated into potential new facilities.  **Re-cap: About the Falkirk Community Hospital Masterplan Project**  Falkirk Community Hospital currently hosts a range of clinical services, including around 70 inpatient beds, outpatient clinics for a range of specialties, and eye surgery. The site is also home to some Health Improvement services, office and staff facilities.  The masterplan project is being led by Patricia Cassidy, Chief Officer with project management support being provided by NHS Forth Valley Corporate Portfolio Management Office and a specialist external partner in health and social care consultancy and planning. The project includes capital investment from Falkirk Council for a new model of intermediate care. |

## PROJECT PROGRESS

**We are here.** The Strategic assessment has been published and is moving through relevant Boards and project teams for endorsement and sign off, a process to be complete by the end of July 2022.

## What have we learned so far?

A series of stakeholder workshops have explored the preferred models of care the project should pursue for each service areas. Further detail is available in the full report, with highlights gathered from staff and stakeholders including:

* **Bedded Care:** A 100% single room approach for all on site services, including intermediate rehab, stroke rehab, and end of life care.
* **Ophthalmology:** A hub and spoke model with satellite sites available within communities across Forth Valley. Adoption of best practice examples from Golden Jubilee Hospital – such as Cataract outpatient services.
* **Outpatient Services**: A flexible approach combining face to face, virtual, and group care. Services should provide a ‘one-stop’ pathway and facility.
* **Primary Care:** Potential for co-located general practice options, integrated into multidisciplinary teams and resources such as phlebotomy, district nursing, occupational therapy, and other allied health professions.
* **Decontamination:** A single centralised facility, which does not need to be on the Community Hospital site.
* **Technical Services:** Centralised resources such as transport fleets, sustainable improvements and move to digital record keeping.
* **Offices and accommodation:** Single office bases for teams, flexible desk policies, hybrid working where suitable.

## Living Well Hub Concept

During extensive stakeholder engagement, the concept of a “Living Well Hub” has emerged. The hub could be a connector for formal services provided for within the masterplan, as well as potentially providing opportunities for:

* Informal support through third sector or community café facilities
* The use of digital and innovative technologies to monitor wellbeing, such as blood pressure, weight, and self-management of long-term conditions.
* A place for people to access digital services such as Near Me video calls.
* Drop in spaces to receive health improvement advice and support such as smoking cessation, or holistic wellbeing activities delivered by third sector organisations

It may be possible to test some elements of a potential wellbeing hub while the Falkirk Community Hospital masterplan continues its development. A focussed subgroup and wider stakeholder group are considering options for progressing this.

## What is happening now?

An initial Strategic Assessment has been produced, which provides an overview of what services should be developed or incorporated into a potential new facility on the site. The Strategic Assessment is moving through relevant Boards and project teams for endorsement a process to be complete by the end of July 2022.

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| Body | Action | Timescale |
| Project Team | Endorsement | 23 Feb 2022 |
| Programme Board | Endorsement | 22 Apr 2022 |
| Extended Leadership Team | Endorsement | 25 Apr 2022 |
| Falkirk Integration Joint Board | Endorsement | 10 Jun 2022 |
| NHS Forth Valley Board | Endorsement | 26 July 2022 |
| Scottish Government Capital Investment Group | For information (no approval required) | Submission following local governance approvals |

## Next steps and indicative timeline

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| Task | Assumptions | Timeline |
| Initial Agreement | 9 months plus 4 months approval | Sept 2022 - Aug 2023 |
| Outline Business Cases | 9 months plus 4 months approval | Sept 2023- Aug 2024 |
| Full Business Cases | 9 months plus 4 months approval | Sept 2024 - Aug 2025 |
| Construction & Commissioning | 24-month construction; 4 months commissioning | Sept 2025- Dec 2027 |
| Operating facilities |  | January 2028 |